

	<p><b>Adults and Safeguarding Committee</b></p> <p><b>8 June 2015</b></p>
<p style="text-align: right;"><b>Title</b></p>	<p><b>Variation and extension to the Short-term Enablement Homecare Service</b></p>
<p style="text-align: right;"><b>Report of</b></p>	<p>James Mass, Assistant Director, Adults and Communities</p>
<p style="text-align: right;"><b>Wards</b></p>	<p>All</p>
<p style="text-align: right;"><b>Status</b></p>	<p>Public</p>
<p style="text-align: right;"><b>Enclosures</b></p>	<p>None</p>
<p style="text-align: right;"><b>Officer Contact Details</b></p>	<p>Jess Baines-Holmes, <a href="mailto:jess.baines-holmes@barnet.gov.uk">jess.baines-holmes@barnet.gov.uk</a> 0208 359 3312</p>

### Summary

This report requests the acceptance of a variation of the contract with Housing and Care 21 for the Short-term Enablement Homecare Service to meet increasing demand for the service and to extend for a further year as provided for in the contract.

### Recommendations

1. That the Adults and Safeguarding Committee approve a one year extension to the contract until the 5<sup>th</sup> September 2016.
2. That the Adults and Safeguarding Committee approve a variation of the contract to purchase an additional 300 hours per week from 15<sup>th</sup> June 2015 until contract end.

## **1. WHY THIS REPORT IS NEEDED**

- 1.1 Following the implementation of improvements in how new clients presenting to the Adults and Communities Delivery Unit are supported, the Enablement service is increasingly at full capacity and unable to immediately take on new referrals. This can mean that the individuals who require urgent intervention are not afforded the opportunity to receive an enablement service as their care needs dictate that another provider must be sourced without delay. The current contract provides for the availability of 1400 hours per week. In order to meet greater demand, a further 300 hours per week has been negotiated.
- 1.2 The contract was for an initial five year period with the provision to extend. The provider has successfully been meeting the key performance indicators for the services and so it is recommended to extend for a further year.
- 1.3 Work is already underway to redesign the specification for home and community support, including the enablement service, in-line with previous recommendations of this Committee. This will ensure that the integrated intermediate care pathway will provide residents, whether recipients of health or social care services, with a seamless service delivering therapeutic and domiciliary homecare support as needed to promote their independence.

## **2. REASONS FOR RECOMMENDATIONS**

- 2.1 This option is recommended as it ensures that individuals receiving the service do not experience any disruption, continue to receive a high quality, effective service and also delivers value for money.

## **3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED**

- 3.1 The option to purchase additional services from a different provider was considered however this would require a further procurement exercise and would significantly delay the availability for the additional capacity. This would significantly affect individuals not able to receive an enablement service during this period and reduce their opportunity to reach greater levels of independence. They would instead receive a standard homecare provision during this time with a risk that this could create greater dependency on services in the future.

#### 4. POST DECISION IMPLEMENTATION

4.1 The Delivery Unit will continue to work closely with the provider to ensure it dedicates sufficient resources to deliver the additional service capacity. The Care Quality Service will continue to closely measure performance and efficacy against the agreed data set and performance framework.

#### 5. IMPLICATIONS OF DECISION

##### 5.1 Corporate Priorities and Performance

5.1.1 This decision supports the Corporate Plan 2015 – 2020 priority to make Barnet a place ‘where people are helped to help themselves, recognising that prevention is better than cure.’

5.1.2 Varying and extending the contract for the Enablement Service will ensure capacity meets demand for the service supporting people to live safely and maximising their independence. This service is key to delivering the corporate priority that older adults with eligible adult social care needs will receive services which enable them to live as independently as possible.

5.1.3 Approval of this report will also directly support the Health and Wellbeing Strategy 2012 – 2015 priority ‘Joining up services to ensure timely and effective solutions to individual problems’ by providing greater capacity to the Intermediate Care Service and ensuring adequate time to build a more integrated and effective service.

##### 5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

5.2.1 The cost for the additional 300 hours per week is £290,784 per annum.

	Existing	Additional	Proposed
Hours per week	1,400	300	1700
Cost per week	£26,096	£5,592	£31,688
Cost per annum	£1,356,992	£290,784	£1,647,776
<b>Cost to contract end (61 weeks)</b>	<b>£1,591,856</b>	<b>£341,112</b>	<b>£1,932,968</b>

5.2.2 The contract variation and contract extension are both within budget and will support the delivery of MTFS savings.

5.2.3 The contract variation and contract extension are permitted by the terms of the contract and under the Contract Procedures Rules and have been identified on the Forward Plan.

5.2.4 This service is a key demand management initiative which reduces demand on other services by enabling individuals to live more independently.

### **5.3 Legal and Constitutional References**

5.3.1 This extension and variation is permitted under Section 14.1 (b) of the Contract Procedure Rules because a change of contractor cannot be realistically made for economic reasons and would cause significant inconvenience or substantial duplication of the Council's costs, and new services need to be purchased from the contractor.

5.3.2 Under Table A of CPR - Authorisation and Acceptance Thresholds, the Adults and Safeguarding Committee must approve the extension and variation to the contract.

5.3.3 The responsibilities of the Adults and Safeguarding Committee are contained within the Council's Constitution - Responsibility for Functions (Annex A)  
The Adults and Safeguarding Committee is responsible for the following:

- Ensuring that the local authority's safeguarding responsibilities are taken into account.

### **5.4 Risk Management**

5.4.1 There is a risk that the service may not be ready to deliver the full additional capacity due to failures in recruitment and staff retention. In order to mitigate this, the Delivery Unit are working closely at both operational and strategic levels to influence the recruitment timetable and monitor progress. Funding will only be released to the provider once confirmation is received that staffing levels have reached the appropriate level. Weekly monitoring reports will continue to be received by the Brokerage Service and other key officers in the Delivery Unit to ensure capacity is maintained.

### **5.5 Equalities and Diversity**

5.5.1 This service was procured in line with 2010 Equality Act.

### **5.6 Consultation and Engagement**

5.6.1 Not applicable

## **6. BACKGROUND PAPERS**

6.1.1 Cabinet Resources Committee 19 July 2010, Report to approve contract award for Enablement and Home and Community Support.